EPCOR UTILITIES INC.

Management's Discussion and Analysis

For three months ended March 31, 2025

EPCOR Utilities Inc.
Interim Management's Discussion and Analysis
March 31, 2025

This interim management's discussion and analysis (MD&A), dated May 1, 2025 should be read in conjunction with the unaudited condensed consolidated interim financial statements of EPCOR Utilities Inc. for the three months ended March 31, 2025 and 2024, including the cautionary statement regarding forward-looking information at the end of this MD&A, and the audited consolidated financial statements, MD&A, and Annual Information Form (AIF) for the year ended December 31, 2024. In this MD&A, any reference to "the Company", "EPCOR", "we" or "our", except where otherwise noted or the context otherwise indicates, means EPCOR Utilities Inc., together with its subsidiaries. Financial information in this MD&A is based on the unaudited condensed consolidated interim financial statements, which were prepared in accordance with International Accounting Standard – 34 "*Interim Financial Reporting*" as issued by International Accounting Standards Board (IASB) and is presented in Canadian dollars unless otherwise specified.

In accordance with its terms of reference, the Audit Committee of the Company's Board of Directors reviews the contents of the MD&A and recommends its approval by the Board of Directors. The Board of Directors approved this MD&A on May 1, 2025.

Overview of Business and Financial Results

The Company builds, owns and operates electrical, natural gas, and water transmission and distribution networks, water and wastewater treatment facilities, and sanitary and stormwater systems in Canada and the United States (U.S.). The Company also provides electricity, natural gas and water products and services to residential and commercial customers. The Company provides regulated and default supply electricity related services and sells electricity and natural gas to Alberta residential and commercial consumers under contracts through its Encor brand. In addition, EPCOR provides design, build, finance, operating and maintenance services for electrical, water and wastewater infrastructure for municipal and industrial customers in Canada and the U.S. EPCOR operates its business under the Water Services, Distribution and Transmission, Energy Services, North American Commercial Services and U.S. Regulated Water segments.

Net income was $103 million for the three months ended March 31, 2025, compared with net income of $104 million for the comparative period in 2024. The decrease of $1 million for the three months ended March 31, 2025 was primarily due to fair value adjustments related to financial electricity purchase contracts and higher depreciation, partially offset by higher Adjusted EBITDA (as described below) and higher transmission system access service charge net collections.

Adjusted EBITDA is a non-GAAP financial measure and is not a standardized financial measure under IFRS Accounting Standards (IFRS) and might not be comparable to similar financial measures disclosed by other issuers. It is described in the Adjusted EBITDA and Net Income section on page 3 of this MD&A.

Adjusted EBITDA was $289 million for the three months ended March 31, 2025, compared with $260 million for the comparative period in 2024. The increase of $29 million for the three months ended March 31, 2025 was primarily due to higher rates, consumption, customer growth, and regulated electricity margins, partially offset by higher staff costs and lower commercial activity.

Significant and Subsequent Events

Appointment to the Board of Directors

Effective May 1, 2025, Valerie Berger and David Stanton were appointed to EPCOR's Board of Directors.

Material Accounting Policies Information

The condensed consolidated interim financial statements for the three months ended March 31, 2025 and 2024 have been prepared following the same accounting policies and methods as those used in preparing the Company's most recent annual consolidated financial statements.

Consolidated Results of Operations

Revenues

(Unaudited, $ millions) **Three months ended March 31,**		**2025**		**2024**
Water Services segment	$	206	$	192
Distribution and Transmission segment		141		126
Energy Services segment		124		144
North American Commercial Services segment		250		361
U.S. Regulated Water segment		89		77
Other		1		1
Intersegment eliminations		(15)		(16)
Revenues	**$**	**796**	**$**	**885**

Consolidated revenues were lower by $89 million for the three months ended March 31, 2025, compared with the corresponding period in 2024 primarily due to the net impact of the following:

- Water Services segment revenues increased by $14 million for the three months ended March 31, 2025, primarily due to higher rates and customer growth.
- Distribution and Transmission segment revenues increased by $15 million for the three months ended March 31, 2025, primarily due to higher transmission system access service charge net collections and higher electricity distribution and transmission rates and distribution volumes.
- Energy Services segment revenues decreased by $20 million for the three months ended March 31, 2025, primarily due to lower electricity rates and volumes resulting from fewer regulated customer sites, partially offset by higher competitive revenues due to increased sites and service fees.
- North American Commercial Services segment revenues decreased by $111 million for the three months ended March 31, 2025, primarily due to lower construction revenues for Projects Blue Sky and Sandow, partially offset by foreign exchange and higher operation and maintenance revenues.
- U.S. Regulated Water segment revenues increased by $12 million for the three months ended March 31, 2025, primarily due to higher rates, consumption, and foreign exchange.

Adjusted EBITDA and Net Income

We use earnings before finance expenses, income tax recovery (expense), depreciation and amortization, changes in the fair value of derivative financial instruments, transmission system access service charge net collections, and other unusual items (collectively, Adjusted EBITDA) to discuss operating results for the Company's lines of business.

Change in fair value of derivative financial instruments represents the change in fair value of financial electricity purchase contracts between the electricity forward prices and the contracted prices at the end of the reporting period, for the contracted volumes of electricity. Transmission system access service charge net collections are the difference between the transmission system access service charges paid to the provincial system operators and the transmission system access service charges collected from electricity retailers. Transmission system access service charge net collections are timing differences, which are collected from or returned to electricity retailers as the transmission system access service charges and customer billing determinants are finalized.

We believe that Adjusted EBITDA provides an indicator of the Company's ongoing ability to fund capital expenditures, to incur and service debt and to pay dividends to its shareholder and may be useful for external stakeholders in evaluating the operations and performance of the Company. Adjusted EBITDA is a non-GAAP financial measure and is not a standardized financial measure under IFRS and might not be comparable to similar financial measures disclosed by other issuers.

(Unaudited, $ millions) **Three months ended March 31,**	**2025**	**2024**
Adjusted EBITDA by Segment		
Water Services segment	$ 119	$ 106
Distribution and Transmission segment	71	70
Energy Services segment	29	15
North American Commercial Services segment	21	24
U.S. Regulated Water segment	41	37
Other	8	8
Adjusted EBITDA	289	260
Finance expenses	(53)	(50)
Income tax expense	(6)	(9)
Depreciation and amortization	(115)	(103)
Change in fair value of financial electricity purchase contracts	(24)	7
Transmission system access service charge net collections	12	(1)
Net income	$ 103	$ 104

Changes in each business segment's Adjusted EBITDA, for the three months ended March 31, 2025, compared with the corresponding period in 2024, are described in Segment Results below. Explanations of the remaining significant variances in net income for the three months ended March 31, 2025, compared with the corresponding period in 2024, are as follows:

- Higher finance expense of $3 million for the three months ended March 31, 2025, was primarily due to interest expense on long-term debt issued in May and December 2024.
- Lower income tax expense of $3 million for the three months ended March 31, 2025, was primarily due to lower income subject to tax in Canada, partially offset by higher income subject to tax in the U.S.
- Higher depreciation and amortization of $12 million for the three months ended March 31, 2025, was primarily due to assets placed into service and lower gains on asset disposals.
- Unfavourable change in the fair value of financial electricity purchase contracts of $31 million for the three months ended March 31, 2025, was primarily due to contracted prices being higher than electricity forward prices in 2025.
- Higher transmission system access service charge net collections of $13 million for the three months ended March 31, 2025.

Segment Results

Water Services

(Unaudited, $ millions, including intersegment transactions) Three months ended March 31,	2025	2024
Revenues	$ 206	$ 192
Expenses	137	128
Operating income	**69**	**64**
Exclude depreciation and amortization	50	42
Adjusted EBITDA	**$ 119**	**$ 106**

Water Services' Adjusted EBITDA increased by $13 million for the three months ended March 31, 2025, compared with the corresponding period in 2024, primarily due to higher rates and customer growth.

With the scheduled expiration of the EPCOR Drainage Services and Wastewater Treatment Bylaw on March 31, 2025, a new bylaw for these services has been approved for the two-year and nine-month period from April 1, 2025 to December 31, 2027.

Distribution and Transmission

(Unaudited, $ millions, including intersegment transactions) Three months ended March 31,	2025	2024
Revenues	$ 141	$ 126
Expenses	89	85
Operating income	**52**	**41**
Exclude depreciation and amortization	29	28
Exclude transmission system access service charge net collections	(10)	1
Adjusted EBITDA	**$ 71**	**$ 70**

Distribution and Transmission's Adjusted EBITDA increased by $1 million for the three months ended March 31, 2025, compared with the corresponding period in 2024, primarily due to increases in distribution and transmission rates and higher distribution volumes, partially offset by higher operating costs.

EPCOR has the exclusive right to provide electricity distribution services in Edmonton under a 20-year franchise agreement between Distribution and Transmission and the City. The terms of the new franchise agreement required approval by City Council, received in November 2024, followed by final approval by the Alberta Utilities Commission (AUC). The AUC approved the franchise agreement, effective March 17, 2025 but directed EPCOR to refile the agreement no later than June 30, 2025 to include additional details related to the calculation of the franchise fee. Once refiled, EPCOR will seek approval from the City and the AUC on the updated agreement terms. The new agreement has a 10-year term with options to renew for two more terms of five years each.

Energy Services

(Unaudited, $ millions, including intersegment transactions) Three months ended March 31,	2025	2024
Revenues	$ 124	$ 144
Expenses	121	124
Operating income	**3**	**20**
Exclude depreciation and amortization	2	2
Exclude change in fair value of financial electricity purchase contracts	24	(7)
Adjusted EBITDA	**$ 29**	**$ 15**

Energy Services' Adjusted EBITDA increased by $14 million for the three months ended March 31, 2025, compared with the corresponding period in 2024, primarily due to higher regulated electricity margins.

Effective January 1, 2025, the Company began selling electricity under Rate of Last Resort (RoLR) Regulations under the Utilities Affordability Statues Amendment Act (the Act) introduced by the Government of Alberta during 2024. The RoLR replaced the previous Regulated Rate Option (RRO), and the Act is intended to provide stable default electricity rates by setting the rates for each regulated retailer once every two years with a 10% rate adjustment cap for the following two years. Electricity rates for the RoLR are fixed and the actual procurement cost to serve the RoLR customer electricity load are variable based on actual hourly spot pricing. EPCOR will manage the commodity price and volume exposures for 2025 and 2026 through financial electricity purchase contracts to exchange the Company's exposure to actual Alberta power hourly spot pricing for a fixed price, settled based on the Company's actual load requirements for its RoLR customers. Exposures for the 2027 and 2028 period will be actively managed on an ongoing basis by optimizing the Company's total electricity requirements utilizing various contracts.

North American Commercial Services

(Unaudited, $ millions, including intersegment transactions) **Three months ended March 31,**		**2025**		**2024**
Revenues	$	250	$	361
Expenses		231		341
Operating income		**19**		**20**
Exclude depreciation and amortization		4		4
Exclude transmission system access service charge net collections		(2)		-
Adjusted EBITDA	**$**	**21**	**$**	**24**

North American Commercial Services' Adjusted EBITDA decreased by $3 million for the three months ended March 31, 2025, compared with the corresponding period in 2024, primarily due to lower commercial activity related to groundwater reservation fees partially offset by higher operation and maintenance margins. Lower construction revenues for the Samsung projects were offset by lower construction expenses resulting in a nominal change to construction margins.

U.S. Regulated Water

(Unaudited, $ millions, including intersegment transactions) **Three months ended March 31,**		**2025**		**2024**
Revenues	$	89	$	77
Expenses		71		60
Operating income		**18**		**17**
Exclude depreciation and amortization		23		20
Adjusted EBITDA	**$**	**41**	**$**	**37**

U.S. Regulated Water's Adjusted EBITDA increased by $4 million for the three months ended March 31, 2025, compared with the corresponding period in 2024, primarily due to higher rates, consumption and customer growth, partially offset by higher staff costs.

Capital Expenditures

(Unaudited, $ millions) **Three months ended March 31,**		**2025**		**2024**
Water Services segment	$	81	$	76
Distribution and Transmission segment		53		66
North American Commercial Services segment		15		9
U.S. Regulated Water segment		43		36
Other		2		3
Total capital expenditures	**$**	**194**	**$**	**190**

We continued to invest in our infrastructure assets to improve reliability and meet increasing treated water, sanitary and stormwater collection, wastewater treatment, electricity, and natural gas demands.

Consolidated Statements of Financial Position – Assets

(Unaudited, $ millions)	March 31, 2025	December 31, 2024	Increase (decrease)	Explanation of primary changes
Cash	$ 92	$ 62	$ 30	Refer to Liquidity and Capital Resources – Consolidated Statements of Cash Flows section.
Trade and other receivables	570	668	(98)	Lower construction, energy and water receivables primarily due to timing of payments received.
Inventories	32	30	2	Immaterial
Other financial assets	633	633	-	Immaterial
Deferred tax assets	65	66	(1)	Immaterial
Property, plant and equipment	14,491	14,408	83	Capital expenditures, partially offset by depreciation expense and foreign currency valuation adjustments.
Intangible assets and goodwill	543	548	(5)	Amortization expense and foreign currency valuation adjustments, partially offset by capital expenditures.
Total Assets	**$ 16,426**	**$ 16,415**	**$ 11**	

Consolidated Statements of Financial Position – Liabilities and Equity

(Unaudited, $ millions)	March 31, 2025	December 31, 2024	Increase (decrease)	Explanation of primary changes
Trade and other payables	$ 740	$ 724	$ 16	Higher energy procurement costs and accrued interest on long-term debt, partially offset by lower construction payables.
Loans and borrowings	5,024	5,104	(80)	Net repayments of short-term debt.
Deferred revenue	5,269	5,258	11	Cash and asset contributions received, partially offset by deferred revenue recognized and foreign currency valuation adjustments.
Provisions	216	197	19	Receipt of construction advances net of refunds and higher employee benefit accruals.
Other liabilities	186	183	3	Unrealized losses on derivative financial liabilities, partially offset by repayments of funding received under the RRO Stability Act and payments of lease liabilities.
Deferred tax liabilities	106	104	2	Immaterial
Equity	4,885	4,845	40	Comprehensive income less dividends.
Total Liabilities and Equity	**$ 16,426**	**$16,415**	**$ 11**	

Liquidity and Capital Resources

Consolidated Statements of Cash Flows

(Unaudited, $ millions) **Cash inflows (outflows)** **Three months ended March 31,**	**2025**	**2024**	**Increase (decrease)**	**Explanation of primary changes**
Operating	$ 348	$ 421	$ (73)	Changes in non-cash operating working capital, partially offset by fair value changes in derivative financial instruments and higher contributions received.
Investing	(168)	(296)	128	Lower cash outflows due to funding of the finance lease receivable related to Project Sandow in 2024 and changes in non-cash investing working capital.
Financing	(150)	(58)	(92)	Higher net repayments of short-term debt.
Opening cash	62	25	37	
Closing cash	**$ 92**	**$ 92**	**$ -**	

Operating Activities and Liquidity

The Company maintains its financial position through rate-regulated utility and contracted operations, which generate stable cash flows.

The Company expects to have sufficient liquidity for the next twelve months, from a combination of available cash, funds from operations, issuance of commercial paper, private debt offerings and availability of liquidity from committed credit facilities described under the Financing section below to finance its plans and fund its obligations, including current liabilities in excess of current assets. Cash flows from operating activities would be impaired by events that cause severe damage to our facilities and would require unplanned cash outlays for system restoration repairs. Under those circumstances, more reliance would be placed on our credit facilities for working capital requirements until a regulatory approved recovery mechanism or insurance proceeds are put in place.

Capital Requirements and Contractual Obligations

There were no material changes to the Company’s capital requirements or purchase obligations, including payments for the next five years and thereafter, from those previously disclosed in the 2024 annual MD&A.

Financing

Generally, our external financing is raised at the corporate level and invested in the operating business units. Our external financing has consisted of commercial paper issuance, bank loans under credit facilities, debentures payable to the City of Edmonton (the City) related to utility assets transferred from the City, debentures payable to the other municipalities, senior unsecured debentures issued in Canada and U.S. private debt notes.

The Company has bank credit facilities which are used principally for the purpose of backing the Company’s commercial paper program, issuance of bank loans for operational requirements and providing letters of credit, as outlined below:

(Unaudited, $ millions) March 31, 2025	Expiry	Total facilities	Banking commercial paper issued	Letters of credit issued and other facility draws	Net amounts available
Committed					
Syndicated bank credit facility[1]	November 2029	$ 750			
Bank credit facility[1]	November 2027	200			
Bank credit facility[1]	November 2028	150			
Total committed		$ 1,100	$ 79	$ -	$1,021
Uncommitted					
Bank credit facilities[2]	No expiry	340	-	127	213
Bank credit facility	No expiry	25	-	-	25
Total uncommitted		365	-	127	238
Total credit facilities		**$ 1,465**	**$ 79**	**$ 127**	**$ 1,259**

(Unaudited, $ millions) December 31, 2024	Expiry	Total facilities	Banking commercial paper issued	Letters of credit issued and other facility draws	Net amounts available
Committed					
Syndicated bank credit facility[1]	November 2029	$ 750			
Bank credit facility[1]	November 2027	200			
Bank credit facility[1]	November 2028	150			
Total committed		$ 1,100	$ 152	$ -	$ 948
Uncommitted					
Bank credit facilities[2]	No expiry	340	-	93	247
Bank credit facility	No expiry	25	-	-	25
Total uncommitted		365	-	93	272
Total credit facilities		**$ 1,465**	**$ 152**	**$ 93**	**$ 1,220**

1. The Company's committed bank credit facilities are available and can be used for direct borrowings, issuance of letters of credit and backstopping EPCOR's commercial paper program. The committed bank credit facilities cannot be withdrawn by the lenders until expiry, provided that the Company operates within the related terms and covenants. The extension feature of EPCOR's committed bank credit facility gives the Company the option each year to re-price and extend the term of the facilities by one or more years subject to agreement with the lenders. The Company regularly monitors market conditions and may elect to enter into negotiations to extend the maturity dates. At March 31, 2025, commercial paper totalling $79 million (December 31, 2024 - $152 million) were issued and outstanding.

2 The Company's uncommitted bank credit facility consists of six bilateral credit facilities totalling $340 million (December 31, 2024 – totalling $340 million) which are restricted to letters of credit. At March 31, 2025, letters of credit totalling $127 million have been issued and outstanding (December 31, 2024 - $93 million) to meet the credit requirements of electricity market participants and to meet conditions of certain service agreements.

If the economy or capital market conditions were to deteriorate in the longer term, particularly in Canada and the U.S., the Company's ability to extend the maturity or revise the terms of bank credit facilities, arrange long-term financing for its capital expenditure programs and acquisitions, or refinance outstanding indebtedness when it matures could be adversely impacted. We believe that these circumstances have a low probability of occurring. We continually monitor our capital programs and operating costs to minimize the risk that the Company becomes short of cash or unable to honor its debt servicing obligations. If required, the Company would look to add temporary liquidity sources and reduce capital expenditures and operating costs.

Credit Ratings

EPCOR's current ratings from DBRS Morningstar are A (low)/stable for its senior unsecured debenture rating and R-1 (low)/stable for its short-term debt. EPCOR's current ratings from Fitch Ratings are A- for its issuer default rating and A for its instrument rating of EPCOR's senior unsecured debentures.

These credit ratings reflect the Company's ability to meet its financial obligations given the stable cash flows generated from the rate-regulated water, wastewater, natural gas, and electricity businesses. A credit rating downgrade for EPCOR could result in higher interest costs on new borrowings and reduce the availability of sources and tenor of investment capital.

Financial Covenants

EPCOR is currently in compliance with all of its financial covenants in relation to its committed bank credit facility, Canadian senior unsecured debentures and U.S. private debt notes. Based on current financial covenant calculations, the Company has sufficient borrowing capacity to fund current and long-term requirements. Although the risk is low, breaching these covenants could potentially result in a revocation of EPCOR's credit facilities causing a significant loss of access to liquidity or resulting in the Company's senior unsecured debentures and private debt notes becoming immediately due and payable causing the Company to find a means of funding which could include the sale of assets.

Risk Factors and Risk Management

This section should be read in conjunction with the Risk Factors and Risk Management section of the 2024 annual MD&A. Risk management is an ongoing process and we continually review our risks and look for ways to enhance our risk management processes. As part of ongoing risk management practices, the Company reviews current and developing events and proposed transactions to consider their impact on the risk profile of the Company. In the first quarter of 2025, the Company updated its risk assessment related to Significant Decline in Economy to reflect an increased likelihood of a recession compared with the end of 2024. As such, the Company has elevated the significance of this risk compared with the 2024 annual MD&A disclosure.

Litigation Update

The Company is not involved in any material litigation at this time.

Certification of Interim Filings

For purposes of certain Canadian securities regulations, EPCOR is a venture issuer. As such, it is exempt from certain of the requirements of National Instrument 52-109 Certification of Disclosure in Issuers' Annual and Interim Filings. EPCOR's Certifications of Interim Filings - Venture Issuer Basic Certificate include a note to reader stating that the certifying officers are not making any representations to the establishment or maintenance of disclosure controls and procedures and internal controls over financial reporting.

The Chief Executive Officer and Chief Financial Officer have reviewed the unaudited condensed consolidated interim financial statements and interim MD&A, for the three months ended March 31, 2025. Based on their knowledge and exercise of reasonable diligence, they have concluded that the interim filings do not contain any untrue statement of a material fact or omit to state a material fact and that these documents fairly present in all material respects the financial condition, financial performance and cash flows of the Company as of the date of and for the periods presented.

Critical Accounting Estimates

In preparing the condensed consolidated interim financial statements, management necessarily made judgments, estimates and assumptions in determining transaction amounts and financial statement balances. Consequently, actual results may differ from these estimates and interim results are not necessarily indicative of annual results. There have been no significant changes to EPCOR's use of judgments and estimates as described in our 2024 consolidated financial statements and MD&A.

For further information on the Company's other critical accounting estimates, refer to the consolidated financial statements and MD&A for the year ended December 31, 2024.

Outlook

For the remainder of 2025, EPCOR will focus on the expansion and construction of wastewater treatment plants and water treatment plants and will continue to target growth in rate-regulated and contracted water, wastewater, and electricity infrastructure. We expect much of this investment to come from lifecycle replacement of existing infrastructure primarily related to the Edmonton and U.S. based operations and new infrastructure. The Company also intends to expand its water and electricity commercial services activities. The Company may review its operations from time-to-time and divest of those that are no longer viewed as strategic. As noted in the Energy Services segment, EPCOR has entered into financial purchase contracts to manage the Company's commodity price and volume exposures associated with the RoLR customer electricity load for 2025 and 2026. The Company will continue to actively manage these risks for future periods on an ongoing basis by optimizing the Company's total electricity requirements utilizing various contracts. The Company's dividend has been increased by 4.1% from $193 million in 2024 to $201 million in 2025.

Quarterly Results

(Unaudited, $ millions)	March 31, 2025	December 31, 2024	September 30, 2024	June 30, 2024
Revenues	$ 796	$ 796	$ 867	$ 847
Expenses	634	646	673	686
Operating income	**162**	**150**	**194**	**161**
Finance expenses	(53)	(54)	(52)	(51)
Income tax expense	(6)	(8)	(11)	(6)
Net income	**$ 103**	**$ 88**	**$ 131**	**$ 104**

(Unaudited, $ millions)	March 31, 2024	December 31, 2023	September 30, 2023	June 30, 2023
Revenues	$ 885	$ 1,078	$ 1,213	$ 979
Expenses	722	921	1,043	820
Operating income	**163**	**157**	**170**	**159**
Finance expenses	(50)	(50)	(46)	(47)
Income tax expense	(9)	(12)	(6)	(10)
Net income	**$ 104**	**$ 95**	**$ 118**	**$ 102**

Quarterly results may fluctuate due to the seasonal demands for energy, water, related impact on sanitary system, changes in energy prices, and the timing and recognition of regulatory decisions.

Forward-looking Information

Certain information in this MD&A is forward-looking within the meaning of Canadian securities laws as it relates to anticipated financial performance, events or strategies. When used in this context, words such as “will”, “anticipate”, “believe”, “plan”, “intend”, “target”, and “expect” or similar words suggest future outcomes.

The purpose of forward-looking information is to provide investors with management’s assessment of future plans and possible outcomes and may not be appropriate for other purposes. Material forward-looking information within this MD&A, including related material factors or assumptions and risk factors, are noted in the table below:

Forward-looking Information	Material Factors or Assumptions	Risk Factors
The Company expects to have sufficient liquidity to finance its plans and fund its obligations, including current liabilities in excess of current assets, for next twelve months.	EPCOR is able to generate the expected cash flow from operations and various means of funding remain available to the Company.	EPCOR’s operations do not generate the expected level of cash flow and/or circumstances arise, limiting or restricting the Company’s ability to access funds through the various means otherwise available.
The Company signed PAs with Samsung for Projects Sandow and Blue Sky, respectively. Substantial completion was reached in October 2024 for Project Sandow and construction continues on Project Blue Sky. The operation and maintenance period of 30 years will follow final commissioning and startup.	The Company is able to complete the remaining work to design and build Projects Sandow and Blue Sky within the required timelines.	The Company is unable to complete the remaining work to design and build Projects Sandow and Blue Sky within the timelines agreed with Samsung.
The Company’s dividend has been increased to $201 million in 2025.	EPCOR is able to generate the expected cash flow from operations and various means of funding remain available to the Company. There is no further revision to the dividends to be paid to the City.	EPCOR is not able to generate the expected cash flow from operations and various means of funding are not available to the Company. There is a revision to the dividends to be paid to the City.

For further information on the Company’s forward-looking information, refer to the 2024 annual MD&A.

Whether actual results, performance or achievements will conform to the Company’s expectations and predictions is subject to a number of known and unknown risks and uncertainties, which could cause actual results to differ from expectations and are discussed in the Risk Factors and Risk Management section above.

Readers are cautioned not to place undue reliance on forward-looking statements as actual results could differ materially from the plans, expectations, estimates or intentions expressed in the forward-looking statements. Except as required by law, EPCOR disclaims any intention and assumes no obligation to update any forward-looking statement even if new information becomes available, as a result of future events or for any other reason.

Additional Information

Additional information relating to EPCOR, including the Company’s 2024 Annual Information Form, is available on SEDAR+ at www.sedarplus.ca.